# Welcome to the Machine: Industrializing the Process of Producing Energy Savings

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#### Issues addressed in this talk

- Should we worry about reliably producing savings for residential programs and customers?
- Do we currently reliably produce savings?
- If not, how do we get there?
- What new technologies will help us get there?
- Some recommendations on next steps



# There's lots of energy savings in existing homes, if we can just solve a few problems





#### Existing homes have a lot of "potential" for energy savings

Energy Star Labeled New Home Starts (at 25%)

Non-Energy Star New Home Starts Remaining Existing
Homes
(typically higher energy
intensity)

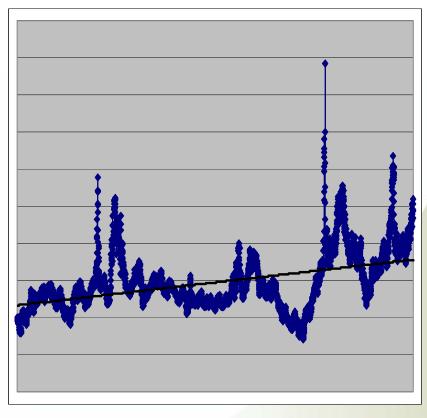
Existing Homes with Active Performance Problems



### Increased market demand for residential efficiency services

- Increase in energy prices
  - Variable but increasing on the average
- Cocooning for comfort
  - Increased interest in health and comfort
  - Aging populace
  - Interest in home reinforced by perceptions of threats
- Environmental concerns
  - "Change a light, change the world"

#### **Fuel Oil Spot Pricing**



### Increased demand for <u>effective</u> residential programs

- Demand response programs and advanced metering pilots
- More efficiency funds
  - More commodity delivery programs
  - Market based program design leveraging consumer investments



Home Performance with Energy Star

#### How do we measure now?

<b>Evaluation Approach</b>	Issues
Billing analysis	Expensive, time lag
Run time meters	Expensive
Re-auditing	Expensive
Adjusted deemed savings	Counting widgets instead of performance
Diagnostics input to eng. models	Placeholders for actual performance
Proctor Engineering's Check-me	Effective TQM, but is a component approach



# Limited by serious problems in energy information flow ...

- Poor access to data
  - Are energy bills useful?
  - Privacy and competition issues
- Long time delays
  - Monthly for consumers
  - Annual for contractors and programs
- Just too expensive and time consuming to do it
  - Obtaining signatures
  - Handling data
  - Analyzing data



# That result in programs operating without timely feedback

- Most programs have some information on savings, typically too late to be of real use for feedback
  - Little or no connection to contractor or customer
- Little or no program or contractor incentive to step outside the widget box
- Evaluation biases against whole house approaches



#### And contractors and consumers with

- Little understanding of energy use
- Little recognition of the impact of quality
- Lack of ability to control savings quality
  - If you can't measure it….

Disempowered despite their enthusiasm.....



# Answer: Industrializing the energy savings process

- Goal: Low cost rapid feedback at the contractor and customer level that supports program evaluation
  - Customers should get useful feedback on their behavior and installations
  - Contractors should get useful feedback on their work
  - Program evaluation should be integrated with program management functions
    - Evaluation is a auditing function, and routine savings tracking is a bookkeeping function



#### Benefits of feedback and measurement

- Increased consumer confidence
- Differentiation between high and low quality providers of savings
- Savings warrantees
- Increased regulator confidence
- More savings as practices and models are optimized
- Customer able to adjust behavior

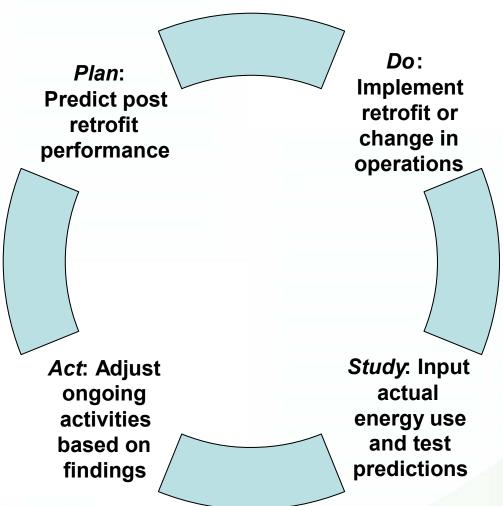


### Apply the basic principles of Total Quality Management

- Continuous feedback for process improvement
- History
  - W. Edwards Deming (1900-1993)
  - Major influence on Japanese manufacturing
  - Malcolm Baldridge Award (NIST)
  - Systems approach = Whole house



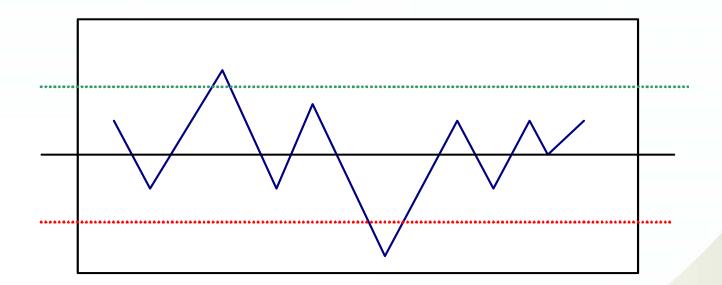
# The Total Quality Management feedback cycle





# Continuous process improvement

- Investigating outliers and trends
- Reducing variation and taking control



### Improving feedback cycle time

- Faster feedback promotes a faster rate of evolution
- Examples of tracking variables in the retail industry
  - Walmart
  - Disney

### The importance of defining the proper TQM control variable

- Normalized savings The program
  - Adjusted billing compared to adjusted billing
- Actual savings The customer
  - Weather adjusted pre retrofit model or billing compared to actual post retrofit bills
- Predicted performance The contractor
  - Weather adjusted post retrofit model compared to actual bills



### Advantages of predicted performance

- Tracking predicted performance allows for rapid feedback, days or weeks
- Predicted performance captures variation and trends in both modeling and installation
- Measures quality
  - Taking control of the building
  - Energy is an indication of control of other flows important to the customer



#### Is maximizing savings really in the interest of the customer?

- Customer wants integration of energy work with non energy investments such as health impacts
  - Example: Mechanical ventilation at odds with saving energy
- Home Performance with Energy Star
  - Customer centric, its their money
  - Remodeling plus energy improvements
  - IEQ first, energy second



# Approaches to reducing variation from prediction

- True up of pre-retrofit model to actual bills
- Flexible model that allows user to model what will actually be installed, not just limited measure set
- Whole house approach taking control of building systems and influencing customer behavior
  - Energy as a indicator of whole house performance
  - What is between the improvement and the meter?
    - Shell improvement example blower door
- Benchmarking as a bound for predicted performance



# What about those unpredictable occupants?

- Taking control reduces post retrofit occupant impacts
  - Setback example
  - No need for occupant to overcome poor performance
- Random effects vs trends
  - Trends are as important as reducing variation



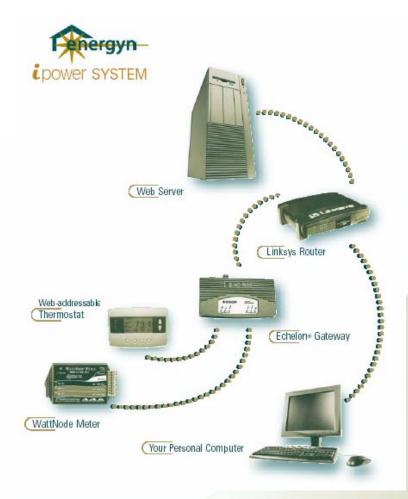
#### New technologies in feedback and measurement

- Advanced metering
- Web based viewing of energy bills
- Online databases
- Improved secure data exchange
- Residential hourly simulation tools
- Benchmarking



### Hardware based approaches to enhancing feedback

- Advanced metering, with or without the utility involved
- Web based interfaces for energy information, thermostat and appliance control, demand response
- Real time access to information

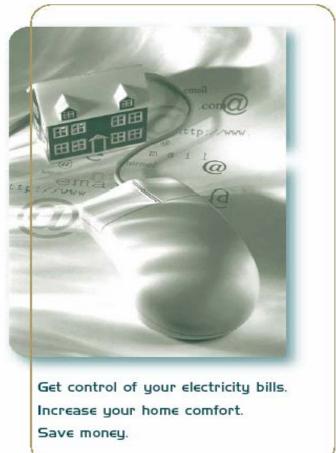


#### Sample pilot project

- Energyn California Energy Commission demand response funding
- 80 home pilot
- Emphasis on customer education combined with enabling tech
- NYSERDA and Gulf Power pilots also



Knowledge Is i power





### Teaching continuous improvement to customers

- Customers were given simple presentation on using system as a tool for feedback
- Looking for ways to change behavior and equipment



#### Zero in on Electricity Usage

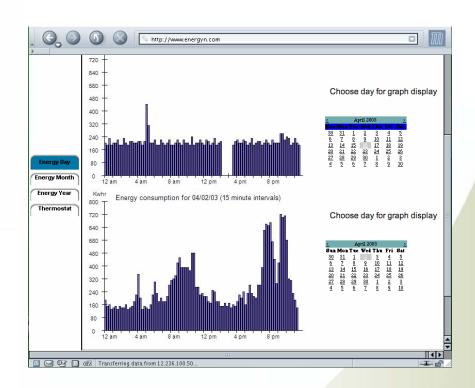
- Get rapid feedback on changes in appliances and behavior in the home.
  - Target inefficient appliances and lights
  - Target unexpected and unnecessary use of appliances and lights





#### **Pilot conclusions**

- Customers are empowered by access to even simple data comparisons
- Real time data makes the information interesting and useful
- Demand control works



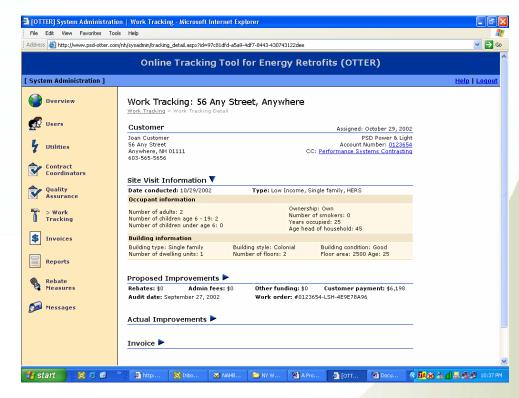
### Future enhancements to hardware and interface

- Intelligent agents and event detection
- Equipment integration with home networks
- Automated device control
- Next markets
  - Solar and Zero Energy Homes



### Software: Tracking to support a TQM model

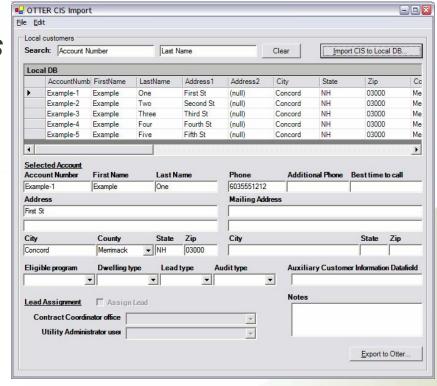
- Online browser based applications with any time any where access to data and reports
  - Client tracking
  - Work tracking
  - Savings tracking
  - Benchmarking
- Beginning to be used by weatherization, home performance, utility programs





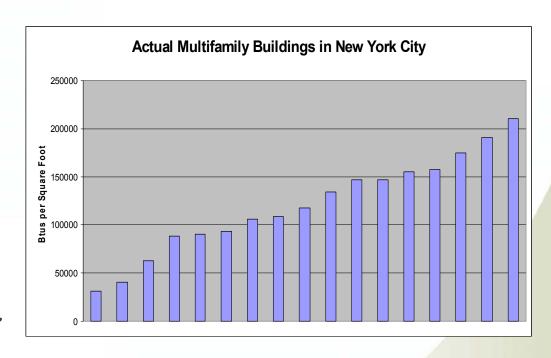
#### Getting access to fuel data

- Big barrier
- Requirements
  - Automated import, lots of data handled repeatedly
  - Utility control over connection
  - Easy on the IT department



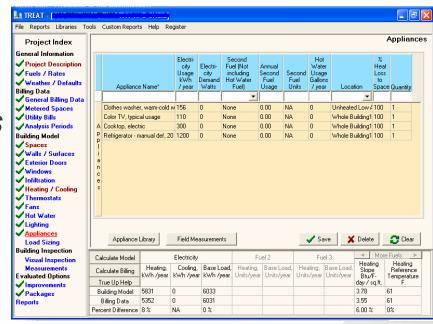
#### Benchmarking

- Comparing buildings to improved and unimproved equivalents
- Understand the potential for savings
- Set standards for post retrofit performance



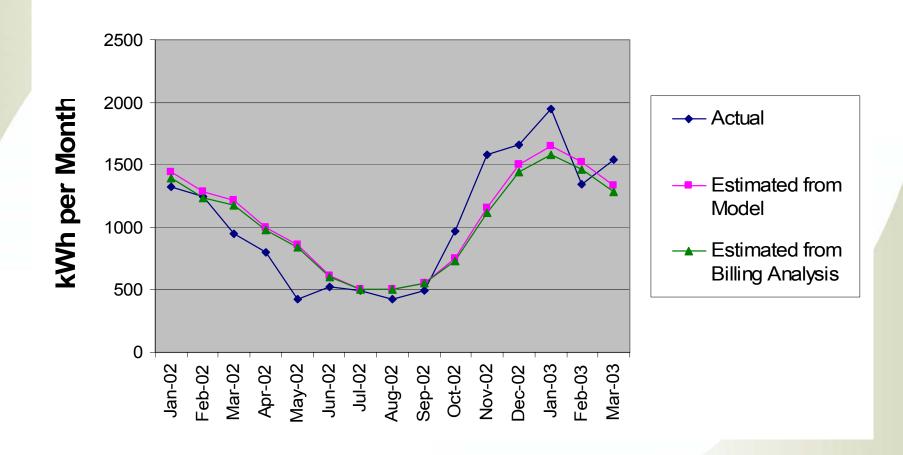
#### Simulation modeling

- TQM requires simulations
  - Needs more than measure specific engineering calculations
- Hard to model out of control buildings
- Quality assurance issues
- Path to improvements of the simulation tool

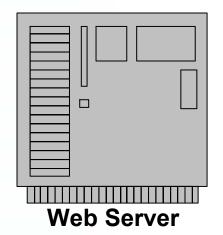


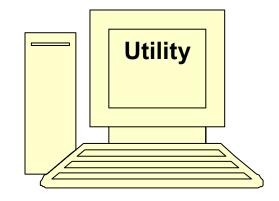


#### Make comparisons routine









- 1. Client and billing data upload, job assigned.
- 2. Message to contractor generated
- 3. Download billing data to TREAT
- 4. Modeling and workscope development
- 5. XML upload
- 6. Workscope approval



Customer

- 7. Preliminary eval and progress reports
- 8. Post retrofit billing data upload
- 9. Email to client
- 10. Client data input and review
- 11. Messaging and data download
- 12. Report to client



#### **Transition issues**

- Moving from prescriptive savings to modeling
  - Training contractors
  - Educating policy and eval staff on path forward
- Interaction drives changes to SIR and expected improvement mix
  - Realization rate impacts



#### New uses for feedback

- Evolve into performance warranties
  - Already available in new construction
- Target training based on installation activities and metered performance
  - Focus on performance should increase attention to baseload measures
  - Secure low cost source of savings
- Residential monitoring services



#### Recommendations

- Contractor and program quality rankings based on control over predicted performance
  - Reward the use of feedback and measurement – Baldrige type award for energy programs
- Limit the use of deemed savings
- Integrate evaluation with feedback



#### Recommendations 2

- Open the flow of information by requiring utilities to offer customers access to a standardized energy use data file
  - Access to information through the customer addresses privacy issue
  - Standardized data file forwarded to service provider
    - Contractors
    - Third party programs
    - Monitoring services
    - ???



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